

### **Finance Committee of the Barbican Centre Board**

Date: WEDNESDAY, 4 FEBRUARY 2015

Time: 10.30 am

Venue: COMMITTEE ROOMS, 2ND FLOOR, WEST WING, GUILDHALL

**Members:** Deputy John Tomlinson (Chairman)

Deputy Catherine McGuinness (Deputy Chairman)

Lucy Frew

Judith Pleasance Keith Salway Jeremy Simons

Deputy Dr Giles Shilson

Emma Kane

**Enquiries: Gregory Moore** 

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Lunch will be served in the Guildhall Club at 1pm NB: Part of this meeting could be the subject of audio video recording

John Barradell
Town Clerk and Chief Executive

#### **AGENDA**

#### 1. APOLOGIES

### 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

#### 3. MINUTES

To approve the public minutes and summary of the meeting held on 19 November 2014.

For Decision (Pages 1 - 4)

#### 4. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

#### 5. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT

#### 6. **EXCLUSION OF THE PUBLIC**

MOTION – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

#### 7. NON PUBLIC MINUTES

To approve the non-public minutes of the meeting held on 19 November 2014.

For Decision (Pages 5 - 12)

#### 8. **OUTSTANDING ACTIONS**

Report of the Town Clerk.

For Information (Pages 13 - 14)

#### 9. BUSINESS REVIEW

Report of the Chief Operating & Financial Officer.

For Information (Pages 15 - 36)

#### 10. BAD DEBTS AND WRITE-OFFS

Report of the Chief Operating & Financial Officer.

For Decision (Pages 37 - 42)

#### 11. VISUAL ARTS FINANCIALS

Report of the Director of Arts.

For Information (Pages 43 - 48)

#### 12. **DEVELOPMENT UPDATE**

Report of the Chief Operating & Financial Officer.

For Information

(Pages 49 - 68)

#### 13. **CAPITAL CAP UPDATE**

Report of the Director of Operations & Buildings.

**For Information** 

(Pages 69 - 78)

### 14. INTELLIGENT LIGHTING & SYSTEM REPLACEMENT - GATEWAY 3/4 OPTIONS APPRAISAL

Report of the Director of Operations & Buildings. This report was approved by the Projects Sub Committee at its 21 January 2015 meeting.

**For Decision** 

(Pages 79 - 94)

#### 15. CONCERT HALL BACKSTAGE - GATEWAY 7 OUTCOME REPORT

Report of the Director of Operations & Buildings. This report was approved by the Projects Sub Committee at its 21 January 2015 meeting.

**For Decision** 

(Pages 95 - 98)

#### 16. **RISK UPDATE**

Report of the Chief Operating & Financial Officer.

For Information

(Pages 99 - 106)

### 17. ACTION TAKEN IN ACCORDANCE WITH URGENCY PROCEDURES

Report of the Town Clerk.

For Information

(Pages 107 - 110)

#### 18. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

#### 19. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT



#### FINANCE COMMITTEE OF THE BARBICAN CENTRE BOARD

#### Wednesday, 19 November 2014

Minutes of the meeting of the Finance Committee of the Barbican Centre Board held at Committee Rooms, 2nd Floor, West Wing, Guildhall on Wednesday, 19 November 2014 at 10.30 am

#### Present

Members:

Deputy John Tomlinson (Chairman) Keith Salway
Deputy Catherine McGuinness (Deputy Jeremy Simons

Chairman) Deputy Dr Giles Shilson

Lucy Frew

Judith Pleasance

#### In Attendance:

Emma Kane

Officers:

Sir Nicholas Kenyon Managing Director, Barbican Centre

Sandeep Dwesar Chief Operating & Financial Officer, Barbican Centre Michael Dick Director of Operations & Buildings, Barbican Centre

Louise Jeffreys Director of Arts, Barbican Centre

Leonora Thomson Director of Audiences & Development, Barbican Centre

Jim Turner Head of Projects, Barbican Centre

Alexandra Bentley City Surveyor's Department

Niki Cornwell Head of Barbican Finance, Chamberlain's Department

Gregory Moore Town Clerk's Department

#### 1. APOLOGIES

There were none.

### 2. MEMBERS' DECLARATIONS UNDER THE CODE OF CONDUCT IN RESPECT OF ITEMS ON THE AGENDA

There were none.

#### 3. MINUTES

The public minutes and summary of the meeting held on 24 September 2014 were approved.

### 4. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

#### 5. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT

There were no urgent items.

#### 6. EXCLUSION OF THE PUBLIC

RESOLVED – That under Section 100(A) of the Local Government Act 1972, the public be excluded from the meeting for the following items on the grounds that they involve the likely disclosure of exempt information as defined in Part I of the Schedule 12A of the Local Government Act.

#### Item No.

#### **Exemption Paragraph(s)**

3

7 - 15

#### 7. NON-PUBLIC MINUTES

The non-public minutes of the meeting held on 24 September 2014 were approved.

#### 8. OUTSTANDING ACTIONS

The Committee received a report of the Town Clerk setting out the outstanding actions list and noted the updates and additions.

#### 9. BUSINESS REVIEW

The Committee received a report of the Chief Operating & Financial Officer.

#### 10. BUDGET 2015/16

The Committee approved a report of the Chief Operating & Financial Officer.

#### 11. **DEVELOPMENT UPDATE**

The Committee received a report of the Head of Development.

#### 12. PROPOSED INVESTMENT IN BAR OPERATIONS

The Committee approved a report of the Managing Director.

#### 13. UPDATE ON CAPITAL WORKS

The Committee received a report of the Director of Operations & Buildings.

#### 14. CAPITAL CAP EXTENSION 2016/17

The Committee approved a report of the Chief Operating & Financial Officer.

#### 15. OFF STREET CAR PARK MANAGEMENT SERVICES

The Committee received a report of the Director of Built Environment.

### 16. QUESTIONS ON MATTERS RELATING TO THE WORK OF THE COMMITTEE

There were no questions.

#### 17. ANY OTHER BUSINESS THE CHAIRMAN CONSIDERS URGENT

There were no urgent items.

The meeting	ended	at	12.25	pm
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Chairman	

Contact Officer: Gregory Moore tel. no.: 020 7332 1399

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By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.



By virtue of paragraph(s) 3 of Part 1 of Schedule 12A of the Local Government Act 1972.

